#### Central Intelligence Agency



17 JUL 1984

Mr. Paul K. Krueger Assistant Associate Director for Resources Preparedness Federal Emergency Management Agency Washington D.C. 20472

Dear Mr. Krueger:

Thank you for your letter of June 14, 1984 that affords the Central Intelligence Agency an opportunity to assess and report on the impact that an oil supply disruption would have on Agency programs and objectives.

Based on the Impact Assessment Guidelines provided with your letter we have determined that a moderate disruption in oil supplies would not preclude this Agency from completing programs and accomplishing objectives. This, of course, assumes that current budgetary funding, if not adequate, would be adjusted to offset the fuel cost increase associated with the disruption. On the other hand, even with additional funding to offset increased fuel cost, we view a severe disruption as having the potential to significantly impact certain Agency programs and objectives requiring priority materiel shipments.

A high percentage of our materiel shipments are currently accomplished via commercial or military air modes and with our own land transportation capability. Since we must assume that everyone would be faced with the same fuel cost, and availability considerations, we must also assume that the commercial sector as well as the military would undertake restrictive fuel allocation and consumption programs. We believe that these restrictions would ultimately translate into higher costs for snipping and reduced snipping schedules. the extent these higher costs and reduced schedules delayed or otherwise restricted the shipment of critical program materiel, greater use of our own transportation capability will be required if we are to meet our mission requirements. therefore considered essential that in the event of severe disruption in oil supplies, this agency be authorized sufficient fuel allocations to maintain, at a minimum, its current transportation capabilities.

Mr. Paul K. Krueger

If you have any questions regarding this response or if we may be of further assistance in this matter, is the Staff Officer for this project.

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Sincerely,

/s/ Daniel C. King

Daniel C. King
Director of Logistics

Distribution:

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Orig - Addressee

1 - OL Files

1 - D/L Chrono

1 - OL/IMSS/Official

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1 - EO/DDA

1 - EXDIR/PLANS

OL/IMSS:JAW:il (13 July 1984)

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**REMARKS:** 

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FROM: Daniel C. King Director of Logistics			EXTENSION	DATE 18 JUL 1984				
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OPTIONAL FORM 41 (Rev. 7-76)
Prescribed by GSA

5041-102

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Central Intelligence Agency Washington, D.C. 20505 15 JUNE 84
Planning Staff
NOTE FOR: EXECUTIVE OFFICER / DDA
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Please have the appropriate Office verpond to the attached request from FEMA. Also, please provide me a capy of the response.

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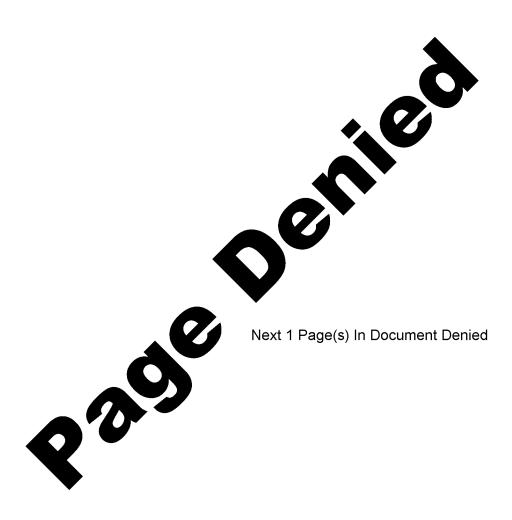
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D/L · ·E()	<del>                                     </del>	17	A	attached draft of a response to FEMA relative to the impact of a disruption in oil supplies on
00/		1		Agency programs and objectives. The EO/DDA has requested that we respond directly to FEMA. A copy
M1465				of the original tasking and the Guidelines for Impact Assessment, furnished by VEMA, are also attached
				This requirement has a 15 July suspense.
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# Federal Emergency Management Agency

Washington, D.C. 20472

JUN 1 4 1984

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Office of Executive Director Central Intelligence Agency Room 7E19 Washington, DC 20505

Dear Emergency Coordinator:

The Domestic and International Energy Policy Group has requested that this agency query the Federal establishment for potential impacts of an oil supply disruption on agency programs and operations. To most Federal civil agencies, fuel price and availability is only a very minor direct consideration. To others, such as the Postal Service, it may be significant. For some, the major impact may be in program areas such as a need for increased financial assistance to the aged, the handicapped and the poor in meeting increased heating bills.

In determining the impact an oil supply disruption would have upon your agency, please use the enclosed guidelines. Please respond in writing by July 15, 1984.

Your cooperation in this effort will be appreciated. Mr. Robert Frandsen, (202) 287-3952, will provide staff support for this agency on this project.

Sincerely,

Paul K. Krueger

Assistant Associate Director for Resources Preparedness

Enclosures

## GUIDELINES FOR IMPACT ASSESSMENT

#### Policy

- A free market policy will apply.
- Prices will be allowed to rise so that supply will balance demand.
- Although supply will be reduced, there will be virtually no gasoline lines such as occurred during the seventies, this is due to higher prices causing users to curtail demand.
- There will be no fuel rationing.
- There may be some use of priorities and allocations of fuel, but this will be restricted to National defense purposes as authorized under the Defense Production Act.

## Price and Economic Impacts

	Current	12-Month Average Moderate* Severe*	
World Oil Price, \$bbl Gasoline Prices, \$gal Heating Oil Prices, \$gal	\$29.00 1.20 1.10	\$40.00 1.49 1.35	\$63.00 2.02 4.59
U.S. GNP Loss (% points) Inflation Rate (CPI) Increase (% points) Unemployment Rate Increase (% points) Industrial Production Decrease (% poi		1.5 2.3 0.6 3.3	2.9 4.3 1.2 6.2

<sup>\*90%</sup> of high end of range for Case 2 with no SPR drawdown. \*\*90% of high end of range for Case 4 with U.S. SPR drawdown only.